

Code of Conduct

CleanSpace Holdings Limited
(ACN 150 214 636)

Approved by the Board on 25 February 2026

1. Introduction

- (a) This code of conduct, which has the full endorsement of the board of directors (**Board**) of CleanSpace Holdings Limited (ACN 150 214 636) (**Company**), sets out the way the Company and its subsidiaries (collectively, (**CleanSpace**)) conducts business (**Code**). CleanSpace will carry on business honestly and fairly, acting only in ways that reflect well on CleanSpace in strict compliance with all laws and regulations.
- (b) The purpose of this Code is to guide the behaviour of everyone in CleanSpace (including all employees, contractors, consultants, managers and directors of CleanSpace) (collectively, **Employees**) by clearly stating CleanSpace's firm commitment to behaving honestly and fairly.
- (c) All Employees are required to understand and comply with their obligations under this Code.
- (d) This Code will be made available to Employees during their induction and is available on CleanSpace's website.
- (e) If Employees are not sure that a proposed action is appropriate, they should ask their manager or the human resources department (**Human Resources**) for guidance before acting.

2. Responsibilities

- (a) The Board is responsible for the contents of the Code and its periodic updating, oversees ethical culture and receives reporting on material breaches.
- (b) The Chief Executive Officer and leaders of CleanSpace model the Code, embed it into decisions, are responsible for ensuring that all Employees understand and follow this Code and provide safe reporting channels.
- (c) Managers are expected address issues early, create psychologically safe teams and escalate concerns promptly.
- (d) Each Employee is responsible for complying with this Code both in detail and in spirit. Everyone must:
 - (i) act in accordance with CleanSpace's values and the best interests of CleanSpace;
 - (ii) act with integrity – being honest, ethical, fair and trustworthy in all business dealings and relationships;
 - (iii) comply with all laws and regulations that apply to CleanSpace and its operations; and
 - (iv) act ethically and responsibly;

- (v) treat fellow employees with respect and not engage in bullying, harassment, discrimination or other forms of detrimental conduct;
 - (vi) deal with customers and suppliers fairly;
 - (vii) disclose and manage any conflicts between CleanSpace's interests and their personal interests;
 - (viii) protect CleanSpace's business assets;
 - (ix) not take advantage of the property or information of CleanSpace or its customers for personal gain or to cause detriment to CleanSpace or its customers;
 - (x) not take advantage of their position or the opportunities arising there from for personal gain; and
 - (xi) report breaches of this Code to an appropriate person within CleanSpace.
- (e) It is the responsibility of all of CleanSpace's people, including managers and other leaders, to ensure ethical conduct is recognised and valued throughout CleanSpace.

3. Consultants' responsibilities

Individuals or organisations contracting to, consulting for, or representing CleanSpace, or both, must comply with this Code in the same way as CleanSpace employees. CleanSpace employees who engage contractors or consultants should ensure that they are provided with a copy of relevant CleanSpace policies, including this Code.

4. Compliance with law

- (a) CleanSpace will only conduct business by lawful and ethical means. Legal responsibilities change and Employees at all levels must keep themselves informed and comply with all legal responsibilities.
- (b) In particular, depending on their individual responsibilities, Employees must be familiar with corporate, competition and consumer, taxation, employment, work health and safety, equal opportunity and discrimination, privacy and environmental laws and regulations as well any of CleanSpace's internal policies in relation to such matters.
- (c) All Employees have an obligation to understand and work within these requirements. If Employees do not understand their responsibilities and CleanSpace's obligations, they must seek guidance from their manager or Human Resources.

5. Respectful, Safe and Inclusive Workplace

- (a) CleanSpace Employees must take proactive steps to eliminate unlawful conduct including maintaining a safe workplace environment with no bullying, harassment

(including sexual harassment), discrimination, victimisation or violence.

- (b) CleanSpace supports psychological safety and Employees should raise issues, ask questions and make mistakes without fear of humiliation.
- (c) CleanSpace Employees must follow all work health and safety requirements, including psychosocial risk management and report any hazards or near misses.
- (d) CleanSpace will make reasonable adjustments for disability and support flexible work where practical.

6. Human Rights, Modern Slavery and Responsible Sourcing

- (a) CleanSpace respects internationally recognised human rights and works to identify and address modern slavery risks in its operations and supply chains. CleanSpace
 - (i) Does not tolerate forced labour, child labour, human trafficking or slavery-like practices;
 - (ii) Expects suppliers and business partners to meet its standards and may require due diligence, audits and remediation.
- (b) CleanSpace Employees should escalate any suspected modern slavery indicators to their manager who will assess the matter to determine the appropriate next steps, including notifying the Board. Where external reporting obligations apply, they will be reported in an accurate manner.

7. Avoiding conflicts of interest

- (a) Employees must avoid any situations involving divided loyalty or a conflict between their personal interests and those of CleanSpace. Employees faced with conflicting interests must report it to their manager or Human Resources.
- (b) In particular:
 - (i) Employees and any organisation in which they or their family have a significant interest must not compete with, or have business dealings with CleanSpace;
 - (ii) Employees must not work or consult for, or have any other key role in, an outside business organisation which has dealings with CleanSpace or is a competitor of CleanSpace;
 - (iii) Employees must not enter into any arrangement or participate in any activity that conflicts with CleanSpace's best interests or is likely to negatively affect CleanSpace's reputation;
 - (iv) Employees must not use CleanSpace's assets for any purpose other than for

CleanSpace's business purposes or interests;

- (v) Employees must not make improper use of their employment with CleanSpace, their position or role in CleanSpace, or information obtained because of their position, to gain an advantage for themselves or anyone else, to CleanSpace's detriment; and
- (vi) Employees must not buy or sell shares in CleanSpace or any other companies at any time when they are aware of price sensitive information about CleanSpace, which has not been disclosed to the Australian Securities Exchange. All Employees must read and follow the CleanSpace Securities Trading Policy.

8. Public communications and disclosures

- (a) Media statements, responses to questions from any journalist, investor, stockbroker or financial analyst and official announcements may only be made by persons authorised in accordance with the CleanSpace Disclosure Policy and Continuous Disclosure obligations. If you receive a request for information and you are not authorised to respond to the enquiry, refer the request to the appropriate person. Unless the Chief Executive Officer has given prior written consent, Employees and associated parties must not participate in public forum communications or discussions (including internet-based forums and social media) where the subject matter is related to CleanSpace, its competitors or any industry in which CleanSpace operates.
- (b) CleanSpace has adopted the CleanSpace Disclosure Policy as a means of ensuring compliance with its disclosure and communication obligations under the Corporations Act 2001 (Cth) and the ASX Listing Rules. The aim of the CleanSpace Disclosure Policy is to keep the market fully informed of information that may have a material effect on the price or value of CleanSpace's securities, and to correct any material mistake or misinformation in the market.
- (c) Employees should ensure that they are aware of the requirements of the CleanSpace Disclosure Policy and, if it applies to them, they must act in accordance with the policy.

9. Outside memberships, directorships, employment and public office

- (a) CleanSpace supports involvement of its employees in community activities and professional organisations. However, outside employment or activity must not conflict with an Employee's ability to properly perform their work for CleanSpace, nor create a conflict (or the appearance of a conflict) of interest.
- (b) Before accepting outside employment or a position on the board of directors of another company or non-profit organisation, you must carefully evaluate whether the position could cause, or appear to cause, a conflict of interest. If there is any question, consult your manager, Chair of the Board (if a director) or Human Resources.

- (c) You must obtain prior written consent from your manager or Human Resources where the proposed employment or position relates to an outside organisation that has or seeks to have a business relationship with a CleanSpace company or competes with services provided by a CleanSpace group company.
- (d) You may accept public office or serve on a public body in your individual private capacity, but not as a representative of CleanSpace. If such public office would require time away from work, you must comply with CleanSpace's policies regarding leave of absence and absenteeism.

10. Protection and proper use of CleanSpace's assets

- (a) All Employees must use their best efforts to protect CleanSpace's assets and other resources including plant, equipment, and other valuable property including confidential information and intellectual property such as patents, trademarks, registered designs, copyrighted material, know-how, trade secrets and other intellectual property, from loss, theft and unauthorised use.
- (b) The use of CleanSpace time, materials, or facilities for purposes not directly related to company business, or the removal or borrowing of company property without permission is prohibited. Incidental personal use of such company resources as computers, phones, faxes, copiers and internet access is permitted in accordance with CleanSpace's IT policies, but Employees must ensure that CleanSpace's interests are not harmed.

11. Protecting confidential information

- (a) Information that CleanSpace considers private and that is not generally available outside CleanSpace, which may include information of third parties to which CleanSpace has access (Confidential Information) and information that CleanSpace owns, develops, pays to have developed or to which it has an exclusive right (Proprietary Information) must be treated by CleanSpace employees as follows:
 - (i) Employees must ensure that they do not disclose any Confidential Information or Proprietary Information to any third party or other Employee who does not have a valid business reason (where it would be shared on a need-to-know basis) for receiving that information, unless:
 - (A) allowed or required under relevant laws or regulation; or
 - (B) agreed by the person or organisation whose information it is; and
 - (ii) Personal information must be protected in accordance with privacy laws and CleanSpace's Privacy Policy.
 - (iii) if Confidential Information or Proprietary Information is required to be provided to third parties or other Employees for valid business purposes, Employees must:

- (C) take adequate precautions to seek to ensure that information is only used for those purposes for which it is provided and it is not misused or disseminated to CleanSpace's detriment;
 - (D) where appropriate request the signing of a non-disclosure agreement, in a format approved by the Chief Financial Officer, before providing that information; and
 - (E) take steps to ensure that the information is returned or destroyed when the purpose is complete.
 - (F) These obligations continue to apply to Employees after their employment or engagement ceases.
 - (G) If you are unsure whether information is of a confidential or proprietary nature, seek advice from your manager or Human Resources before disclosure.
- (iv) Any suspected data breaches or cyber incidents must be immediately reported to IT and your manager.

12. Control of information

- (a) Employees must:
 - (i) return all CleanSpace property including any documents or confidential information, on termination or on the request of CleanSpace or its representative; and
 - (ii) if requested by CleanSpace or its representative, destroy or delete any confidential information stored in electronic, magnetic or optical form so that it cannot be retrieved or reconstructed.
- (b) Employees must not make improper disclosure, including inadvertent or careless disclosure, of business strategies and plans, special methods of operation and other information that is confidential to or of competitive value to CleanSpace.

13. Responsible use of Technology and AI

- (a) Employees must use technology responsibly, securely and ethically including:
 - (i) Using AI tools only if approved and for legitimate business purposes;
 - (ii) Not imputing confidential, proprietary or personal information into unapproved AI tools;
 - (iii) Remain accountable for AI-assisted work: verify accuracy, avoid bias, and disclose AI use where required;

- (iv) Respect copyright and licensing; do not use pirated software or unlicensed data sets

14. Gifts, gratuities and entertainment

- (a) CleanSpace does not permit or tolerate giving or taking bribes, kickbacks or gratuities or any other payments or promises for favourable treatment or as an inducement for doing business. However, CleanSpace allows the acceptance of token gifts and entertainment provided they are appropriate to the intended business purpose and consistent with local business practice and laws.
- (b) Employees should not seek to gain special advantage for CleanSpace or themselves through the use of business gifts, favours or entertainment, if it could create even the appearance of impropriety. Business entertainment should be moderately scaled and clearly for business purposes. Gifts and entertainment should not be offered to a customer or supplier whose organisation does not allow this.
- (c) Employees may accept or give gifts, favours, or entertainment only if permitted to do so by CleanSpace's Anti-Bribery and Corruption Policy and the gift, favour or entertainment is disclosed in accordance with that policy (if required).
- (d) If Employees have any doubts about whether a gift or benefit complies with this Code or CleanSpace's policies, they should promptly discuss it with their manager or Human Resources.

15. Integrity in financial reporting

- (a) CleanSpace is committed to providing accurate, timely and clearly understandable disclosures in reports on its results to shareholders, the Australian Securities Exchange, Australian Securities and Investments Commission and other regulators.
- (b) Employees responsible for the preparation of such reports are responsible for the integrity of the information contained in, or which forms the basis of, such reports and are expected to exercise the highest standard of care in preparing materials for public communications.

Those reports and communications should:

- (i) comply with any applicable legal requirements and accounting standards;
- (ii) fairly and accurately reflect the transactions or occurrences to which they relate;
- (iii) not contain any false or intentionally misleading information, nor intentionally misclassify information; and
- (iv) be in reasonable detail and recorded in the proper account and in the proper accounting period.

- (c) All material financial information and disclosure must be accurately represented in CleanSpace's accounts. No information may be concealed by Employees from either CleanSpace's internal or external auditors. No Employee may take any action to influence, coerce, manipulate or mislead CleanSpace's external auditors in order to produce misleading financial statements.

16. Responsibility to individuals

- (a) CleanSpace is committed to the fair and equal treatment of all its Employees and abides by the employment laws of the countries in which it operates. Employees and candidates for employment or engagement shall be judged on the basis of their behaviour and qualifications to carry out their job without regard to race, gender, religion, sexual orientation, disability, age, marital status or political belief or any other aspect protected by law.
- (b) CleanSpace does not tolerate discrimination, including sexual, physical or verbal harassment or other demeaning behaviour against any individual or group of people.
- (c) CleanSpace does not tolerate bullying, violence or threats of violence.
- (d) Employees are required to adhere to any CleanSpace policies relating to the treatment of others.

17. Acting responsibly with customers, suppliers, competitors and others

- (a) Employees dealing with customers, suppliers, partners, competitors and other third parties must engage with such persons fairly, ethically, honestly and respectfully and in compliance with applicable laws and CleanSpace policies. In particular:
 - (i) Employees must be fair, honest and open in all business dealings;
 - (ii) Employees must not misrepresent CleanSpace products, services or prices and must not make false claims about those of CleanSpace's competitors;
 - (iii) purchasing decisions must be based on such commercially competitive factors as quality, price, reputation and reliability and a supplier's level of service;
 - (iv) Employees must respect confidential information that is obtained through the business relationships; and
 - (v) Avoid anti-competitive conduct (e.g. price fixing, bid rigging, cartel conduct)
- (b) If another Employee or outside party suggests acting in a manner contrary to the above, this must be immediately reported to your manager or Human Resources and will be handled in accordance with CleanSpace's Whistleblower Protection Policy.

18. Potential takeovers, acquisitions or other “change of control” transactions involving CleanSpace

- (a) Employees must be particularly careful to avoid conflicts of interest and the improper disclosure of confidential information in the case of an approach by a third party (“potential bidder”) in relation to the proposed acquisition of the shares in, or any of the businesses of, CleanSpace. Such an approach might be made informally (for example by enquiry or overture) and/or through an intermediary or advisor to the potential bidder.
- (b) The Chair of the Board and/or Chief Executive Officer must be immediately informed of any approach (no matter what the form of the approach), and upon receiving that information must immediately inform the rest of the Board. The Board will establish protocols for CleanSpace’s response to the approach.
- (c) Any Employee who is approached (even informally) by or on behalf of a potential bidder must:
 - (i) immediately notify his or her manager or Human Resources of the approach, including the details of any inducement or incentive offered to that Employee or any other Employee;
 - (ii) cease communications with the potential bidder until communication protocols are established and then only if so authorised under those protocols;
 - (iii) not provide any corporate information to anyone without the express approval of the Board or the Board’s representative and then only on terms approved by the Board; and
 - (iv) ensure that the approach is not discussed with customers, suppliers or other Employees unless specifically authorised by the Board and then only on terms approved by the Board (which must take into account CleanSpace’s continuous disclosure obligations, amongst other things).

19. Environment and Social Responsibility

- (d) CleanSpace considers environment and social impacts in its decisions and manages associated risks.
- (e) CleanSpace Employees must:
 - (i) comply with environmental laws and any internal sustainability requirements;
 - (ii) minimise waste, energy use and emissions where practicable; and
 - (iii) identify, escalate and manage environmental and social risks as part of the Company’s risk management framework.

20. Legal actions

- (a) Any actual, proposed or potential legal action against CleanSpace or Employees must be notified to your manager or Human Resources as soon as becoming aware of such an action. The CEO or delegate will inform the Board.
- (b) Any actual, proposed or potential legal action by CleanSpace or Employees on behalf of CleanSpace against another party must be approved in advance by the Chief Executive Officer and the Board.

21. Reporting non-compliance with this Code

- (a) Any Employee who knows or suspects on reasonable grounds a breach of this Code, misconduct, safety incidents or unethical behaviours either has occurred, is occurring or might occur should report that information promptly to:
 - (i) an officer or senior manager of CleanSpace;
 - (ii) a senior member of Human Resources;
 - (iii) a member of CleanSpace's Disclosure Committee established under the CleanSpace Disclosure Policy; or
 - (iv) a Whistleblower Protection Officer in accordance with CleanSpace's Whistleblower Protection Policy, which is available in the corporate section of CleanSpace's website.
- (b) Such reports will be treated confidentially to the extent possible consistent with CleanSpace's obligation to deal with the matter openly, investigate fairly and according to applicable laws and take appropriate action.
- (c) No Employee will be subject to retaliation or victimisation for reporting a possible violation of this Code and may be protected under CleanSpace's Whistleblower Protection Policy.

22. Consequences for non-compliance with this Code

- (a) Adherence to this Code and CleanSpace's policies is a condition of employment or engagement at CleanSpace.
- (b) Breaches of the Code may be subject to disciplinary action including termination of employment or engagement, if appropriate.
- (c) Serious matters may be reported to regulators or law enforcement.
- (d) CleanSpace may take legal action against third parties who breach this code.

23. Reviews and changes to this Code

- (a) The Board, in conjunction with the Audit and Risk Management Committee, will review this Code periodically to ensure that it is operating effectively and whether any changes are required.
- (b) The Board may change this Code from time to time by resolution.